2021

THE INITIATES PLC MANAGEMENT ACCOUNT FOR PERIOD ENDED 31ST DECEMBER 2020



TIP Commercial

THE INITIATES PLC.

1/20/2021



DOCUMENT NO.: TIP-CFD-MNG -0024

REV NO.: 00

Unit/Dept: COMMERCIAL AND FINANCE

Site/Location:

TIP BASE

Completed By: DOUGLAS ROSEMARY

Position: CHIEF FINANCIAL OFFICER

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THE INITIATES PLC

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors of **The Initiates Plc** are responsible for the preparation of the financial statements that give a true and fair view of the financial position of the Company and the results of its operations, cashflows and changes in equity for the period ended 31st December 2020, in compliance with International Financial Reporting Standards ("IFRS") and in the manner required by the Companies and Allied Matters Act of Nigeria, the Financial Reporting Council of Nigeria Act, 2011.

In preparing the financial statements, the Directors are responsible for:

- properly selecting and applying accounting policies;
- presenting information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- providing additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Company's financial position and financial performance; and
- making an assessment of the Company's ability to continue as a going concern.

The Directors are responsible for:

- designing, implementing and maintaining an effective and sound system of internal controls throughout the Company;
- maintaining adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company, and which enable them to ensure that the financial statements of the Company comply with IFRS;
- maintaining statutory accounting records in compliance with the legislation of Nigeria and IFRS;
- taking such steps as are reasonably available to them to safeguard the assets of the Company; and
- preventing and detecting fraud and other irregularities.

The financial statements of the Company for the period ended 31st December 2020 were approved by directors on 26th January 2021.

SIGNED ON BEHALF OF THE BOARD OF DIRECTORS BY:

Mr. Joe Ogbonna Anosikeh

Chairman

FRC No:FRC/2014/NIS/00000008836

Mr. Reuben Mustapha Ossai

Managing Director

FRC No:FRC/2014/NIAECHI/00000009687



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CERTIFICATE OF COMPLIANCE OF THE INITIATES PLC PURSUANT TO SECTION 60(2) OF THE INVESTMENT AND SECURITIES ACT, 2007 FOR THE FOURTH QUARTER ENDED 31ST DECEMBER 2020

We hereby certify that:

- 1. The signing officers have reviewed the financial report;
- 2. Based on the knowledge of the officers, the Management account does not:
 - a. Contain any untrue statement of a material fact;
 - b. Omit to state a material fact which would make the statement misleading in the light of the circumstances under which the statement was made;
- 3. The financial statement represents fairly the financial condition and result of the operations of the Company as of and for the period indicated;
- 4. The signing officers:
 - a. Are responsible for establishing and maintaining internal control.
 - b. Have designed such internal control to ensure that material information relating to the Company is made known to such officers within the entity particularly during the period in which the periodic report was prepared.
 - c. Have evaluated the effectiveness of the Company's internal control as of date within 30 days prior to the time of this account.
- I. The signing officers have disclosed to the Audit Committee of the Company.
- II. All significant deficiencies in the design or operations of the internal controls which would adversely affect the Company's ability to record, process, summarize and report financial data and was identified for any material weakness in internal controls;

Anosikeh, Joe Ogbonna

Chairman

FRC No: FRC/2014/NIS/00000008836

J.-1. (

Ossai, Reuben Mustapha

Chief Executive Officer

Douglas Rosemary

Chief Financial Officer

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SECURITIES TRADING POLICY

In compliance with Rule 17.15 Disclosure of Dealings in Issuers' Shares, Rulebook of the Exchange 2015 (Issuers Rule): The Initiates Plc maintains effective Security Trading Policy which guides Directors, Audit Committee members, employees and all individuals categorized as insiders as to their dealing in the Company's shares. The Policy is regularly reviewed and updated by the Board. The Company has made specific inquiries of all the directors and other insiders and is not aware of any infringement of the policy during the period.

Olaide Odejobi

Company Secretary

FRC/2017/NBA/00000016739



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THE INITIATES PLC

SHAREHOLDING STRUCTURE AND FREE FLOAT STAUS AS AT THE PERIOD ENDED 31ST DECEMBER 2020

COMPANY NAME: THE INITIATES PLC.

BOARD LISTED: ASEM BOARD

YEAR END: **DECEMBER REPORTING PERIOD**

HALF YEAR: 31ST DECEMBER 2020
SHARE PRICE AT END OF REPORTING PERIOD: N0.52 (2019: N0.65)

| | | 2020 | | 2019 | |
|--|-------------------------|--|-------------|--|--|
| DESCRIPTION | UNITS | PERCENTAGE (IN RELATION TO ISSUED SHARE CAPITAL) % | UNITS | PERCENTAGE (IN RELATION TO ISSUED SHARE CAPITAL) % | |
| Issued Share Capital @ 50 Kobo per share | 900,000,000 | 100% | 900,000,000 | 100% | |
| Details of Substantial Shareholdings (5% and above) | | | | | |
| DVCF OIL & GAS PLC | 322,828,822 | 35.87 | 332,174,967 | 36.91 | |
| OSSAI REUBEN M | 190,695,237 | 21.19 | 190,695,237 | 21.19 | |
| AFOLAYAN SAMUEL | 65,453,152 | 7.27 | 65,453,152 | 7.27 | |
| OBOH-OZOHEREBE GORDON | 58,568,412 | 6.51 | 58,568,412 | 6.51 | |
| Total Substantial Shareholdings | 637,545,623 | 70.84 | 646,891,768 | 71.88 | |
| 3 . | , , , , , | | , , | | |
| Details of Directors Shareholdings (direct and indirect), | excluding directors' he | olding substantial interests | | | |
| ANOSIKEH JOE OGBONNA | 18,295,796 | 2.03 | 18,295,796 | 2.03 | |
| ALIKOR ACHI EDWARD | 1,126,761 | 0.13 | 1,126,761 | 0.13 | |
| EBINUM JOESEPH (INDIRECT - BELL IYKE LIMITED) | 37,550,000 | 4.17 | 34,550,000 | 3.84 | |
| OBOH CHARLES AROAWODE | 1,000,000 | 0.11 | 1,000,000 | 0.11 | |
| Total Directors' Shareholdings | 57,972,557 | 6.44 | 54,972,557 | 6.11 | |
| | | | | | |
| Details of Other Influential shareholdings, if any (E.g. Governn | | | | | |
| EMPLOYEES | 5,432,282 | 0.60 | 5,432,282 | 0.60 | |
| Total of Other Influential Shareholdings | 5,432,282 | 0.60 | 5,432,282 | 0.60 | |
| | | | | | |
| | | | | | |
| Free Float in Unit and Percentage | 199,049,538 | 22.12 | 192,703,393 | 21.41 | |
| | | 103,505,760 | | | |
| Free Float in Value | N103, 505,760 | | N | 125,257,205.45 | |
| | | | | | |

⁽A) THE INITIATES PIc with a free float percentage of 22.12% as at 31st December 2020, is compliant with The Exchange's free float requirements for companies listed on the GROWTH Board.

(B) THE INITIATES PIc with a free float percentage of 21.41% as at 31st December 2019, is compliant with The Exchange's free float requirements for companies listed on the ASEM Board.



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AUDIT COMMITTEE REPORT OF THE INITIATES PLC

In compliance with Section 359(6) of the Companies and Allied Matters Act CAP.C20, LFN 2004, and Section 60(2) of the Investment and Securities Act 2007, we have reviewed the Management account for the first quarter ended, 31st December 2020 and hereby state as follows:

- 1. We examined the accounting entries, policies and bases for preparation of the fourth quarter account ended 31st December 2020; this was in our opinion adequate.
- 2. We also reviewed the Internal Auditors report for the period as well as the Management's response thereon.
- We ascertained that the accounting and reporting policies of the Company for the fourth quarter account ended 31st December 2020 are in accordance with legal requirements and agreed ethical practices.

In our opinion, the accounting entries, policies and bases of this Management account for the fourth quarter ended 31st December 2020 was adequate and Management's response to Internal Auditors' findings thereon was satisfactory.

Dated 25th January 2020

NWANMA UGOCHUKWU CHRISTIAN

Chairman

FRC/2017/ ICAN/00000016424

Members of the Committee:

Mr. Christian Ugochukwu Nwanma - Chairman/Shareholder Representative

Sir Enoch Iwueze- Shareholder Representative

Prof.Edward Alikor - Non-Executive Director

Mr. Joseph Ebinum - Non-Executive Director



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EXECUTIVE SUMMARY:

1.1 FOURTH QUARTER (OCTOBER - DECEMBER 2020)

1.1.1 REVENUE

TIP posted a total revenue of NGN114.8m (2019: N179.3) for the fourth quarter representing a 35.9% drop. Q4 Revenue of NGN114.8m was lower than that of previous Q3 2020 Revenue of NGN120.3m by 5%. The makeup of this revenue along core business lines shows a significant contribution from Waste Management Service (E-waste) –N82.4m (YTD 2020 N131.4) representing 72% of the revenue for the period.

1.1.2 GROSS PROFIT

TIP posted a Gross Profit of NGN62.9m, (2019 – NGN100.9m) which is a 37.6% drop. **DC**: 2020 – NGN51.9m, 2019 – NGN78.4m, representing a decrease in Direct Cost over Q3 by 33.7%.

1.1.3 NET PROFIT:

TIP posted a net profit before tax of 2020 - (NGN29.8), 2019 - (NGN57.8m) showing a drop in profit level of 48.5%, in the fourth quarter.

1.2 YEAR - DATE (JAN- DECEMBER 2020)

- **1.2.1 REVENUE:** 2020 NGN472.7m, 2019 NGN550.2m, a drop of 14.10%,
- **1.2.2 DC:** 2020 NGN297.8m, 2019 NGN285.5m an increase in Direct cost by 4.30%,
- **1.2. 3 GROSS PROFIT:** 2020 NGN174.8m, 2019 NG264.7m a shortfall of 33.9%.
- **1.2.4 NET PROFIT BEFORE TAX:** 2020 (NGN37.8m), 2019 NGN95.8m, a decline of 60.57%.



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BALANCE SHEET

2.0 BALANCE SHEET

TIP Balance Sheet values rose to NGN1.163b during the year under review from NGN1.149b as at 31st December 2019.

- Trade Receivables: This stood at NGN143.4m at the close of business (COB) on 31st
 December, 2020 (2019: NGN142.5m). Out of this, only NGN40m were above 90 days.
- 2. Trade Payable: TIP Account Payable dropped to NGN31.4m as at 31st December, 2020 as against NGN34.2m as at 31st December, 2019.

3. Measurement of Liquidity

When TIP's Current Assets of NGN148.6m (i.e. Trade & Other Receivables – NGN143.4m and Cash & Cash Equivalent – NGN7.9m) is charged against Current Liabilities of NGN212.4m, a Quick Ratio of about 0.71:1 is reported. This however shows a a low liquidity situation meaning that TIP's current assets that can be quickly turn or converted into liquid cash will not be enough to meet immediate payable obligations. This is also confirmed by the negative net cash flow of NGN7.9m as against the closing cash of N13.4 in 2019 Statement of Cash Flow. TIP has eaten deep into its favourable Cash reserve. The Management and Board are certain that all strategies (short, medium and long term) will bring TIP out of this precarious position..



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THE INITIATES PUBLIC LIMITED COMPANY

HIGHLIGHT OF THIRD QUARTER REPORT FOR PERIOD ENDED 31ST DECEMBER 2020

STATEMENT OF COMPREHENSIVE INCOME

| | THREE MONTHS | ENDED DECE | MBER 31ST | YEAR TO DATE ENDED DECEMBER 31ST 2020 | | | |
|----------------------------------|--------------|------------|-----------|---------------------------------------|------------|---------|--|
| | ACTUAL | HISTORICAL | | ACTUAL | HISTORICAL | | |
| | Q4 2020 | Q4 2019 | CHANGE | YTD 2020 | YTD 2019 | CHANGE | |
| | N'Mn | N'Mn | % | N'Mn | N'Mn | N'Mn | |
| Revenue | 114.86 | 179.33 | (35.95) | 472.65 | 550.22 | (14.10) | |
| Direct cost | 51.94 | 78.37 | (33.73) | 297.83 | 285.55 | 4.30 | |
| Gross Profit | 62.92 | 100.95 | (37.67) | 174.82 | 264.67 | (33.95) | |
| Total Indirect Expenses | 30.70 | 48.19 | (36.30) | 134.46 | 168.84 | (20.36) | |
| Financial Cost | 0.93 | 8.10 | (88.57) | 5.92 | 30.15 | (80.37) | |
| Profit Before Tax | 29.77 | 57.83 | (48.53) | 37.78 | 95.82 | (60.57) | |
| Provision for Income Tax Expense | 9.52 | 18.51 | (48.53) | 12.09 | 53.55 | (77.42) | |
| Profit for the period | 20.24 | 39.33 | (48.53) | 25.69 | 42.27 | (39.22) | |
| | | | | | | | |

STATEMENT OF FINANCIAL POSITION

YEAR ENDED DECEMBER 31ST

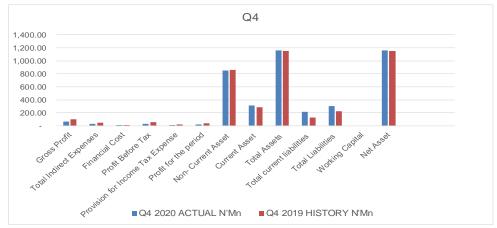
| | ACTUAL | HISTORICAL | |
|-------------------------------|----------|------------|---------|
| | YTD 2020 | YTD 2019 | CHANGE |
| ASSETS | N'Mn | N'Mn | % |
| Non-Current Assets | • | | |
| Property, plant and Equipment | 852.37 | 864.21 | (1.37) |
| Total Non-Current Assets | | | |
| Current Assets | | | |
| Inventories | 5.17 | 8.06 | (0.00) |
| Trade receivables | 143.39 | 142.48 | 0.64 |
| Cash and cash equivalents | 7.91 | 13.42 | (41.08) |
| Current tax assets | 125.40 | 116.86 | 7.31 |
| Other current tax assets | 29.30 | 4.26 | 587.07 |
| Total current Asset | 311.16 | 285.09 | 9.15 |
| Total Assets | 1,163.53 | 1,149.30 | 1.24 |
| Non-Current Liabilities | | | |
| Deferred tax | 92.19 | 92.19 | - |
| Current Liabilities | | | |
| Trade and Other payables | 51.35 | 66.16 | (22.39) |
| Current tax liabilities | 79.84 | 17.60 | 353.56 |
| Other current tax liabilities | 61.55 | 43.66 | 40.96 |
| Employees' benefits | 2.65 | 2.06 | 29.04 |
| Short term borrowings | 17.00 | - | 100.00 |
| Total current liabilities | 212.38 | 129.48 | 64.03 |
| Total Liabilities | 304.57 | 221.67 | 37.40 |
| Working Capital | - | - | - |
| Net Asset | 1,163.53 | 1,149.30 | 1.24 |
| | | | |



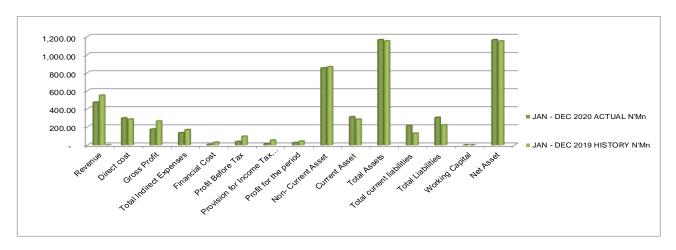
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| RATIOS | | | • | | | |
|----------------------------|----------------------------------|------------|---------|-----------|------------|---------|
| | THREE MONTHS ENDED DECEMBER 31ST | | | | | R 31ST |
| | ACTUAL | HISTORICAL | | ACTUAL | HISTORICAL | |
| | Q4 2020 | Q4 2019 | CHANGE | YTD 2020 | YTD 2019 | CHANGE |
| | N'Mn | N'Mn | % | N'Mn | N'Mn | % |
| Earnings Per Share | 0.02kobo | 0.04kobo | (48.53) | 0.03 Kobo | 0.05 Kobo | (39.22) |
| Gross Profit Margin | 54.78% | 56.30% | (2.69) | 36.39% | 48.10% | (23.11) |
| Net Profit Margin | 18% | 21.93% | (19.64) | 5.44% | 7.68% | (29.24) |
| Net Asset Per Shares | 1.04Kobo | 1.04Kobo | (0.30) | 1.04Kobo | 1.04Kobo | (0.30) |
| Return on Capital Employed | 1.84x | 5.02x | (63.44) | 2.99% | 6.83% | (56.15) |
| Current Ratios | 2.12x | 2.20x | 3.53 | 2.12x | 2.20x | 3.53 |
| Net Working Capital: | 1.43x | 0.87x | (66.22) | 0.35x | 0.28x | 22.19 |
| Fixed Asset Turnover: | 1.13x | 0.21x | (35.06) | 0.55x | 0.64x | 12.90 |
| Receivables Turnover | 1.60x | 2.52x | (36.36) | 6.59x | 7.72x | (14.64) |
| Payables Turnover | 2.02x | 2.37x | (14.61) | 11.60x | 8.63x | 34.39 |
| Return On Equity | 0.02kobo | 0.04kobo | (48.38) | 0.03 Kobo | 0.05Kobo | (39.03) |
| Return On Assets | 0.10 Kobo | 0.16 Kobo | (36.73) | 0.41 Kobo | 0.48Kobo | (15.15) |
| Price Earning per Share | 21.99kobo | 11.32kobo | 94.29 | 17.32Kobo | 10.53 Kobo | 64.52 |
| Gearing | 1.84% | - | 100.00 | 1.84% | - | 100.00 |



Graphical representation of TIP's Fourth Quarter 2020 performance



Graphical representation of TIP's performance for year ended 31st December 2020.



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THE INITIATES PLC

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE PERIOD ENDED 31ST DECEMBER 2020

| Revenue 5 114,857,801 179,325,157 (35.95) 472,652,933 550,218,779 (14.10) 550,21 | 218,779 |
|--|---------|
| | 47,369 |
| | |
| Cost of sales 6 51,938,288 78,371,653 (33.73) 297,832,238 285,547,369 4.30 285,54 | 71,410 |
| Gross profit 62,919,513 100,953,504 (37.67) 174,820,695 264,671,410 (33.95) 264,67 | |
| Other Income 5a (1,533,510) 13,161,291 (111.65) 3,336,289 30,140,845 (88.93) 30,14 | 140,845 |
| Staff costs 10 12,180,237 20,116,241 (39.45) 53,226,030 72,773,148 (26.86) 72,77 | 73,148 |
| Depreciation and impairment loss 11 2,172,057 2,308,840 (5.92) 8,202,707 7,526,599 8.98 7,52 | 26,599 |
| Administrative expenses 12 16,343,273 25,762,410 (36.56) 73,027,656 88,538,219 (17.52) 88,53 | 38,219 |
| 30,695,567 48,187,491 (36.30) 134,456,393 168,837,966 (20.36) 168,83 | 37,966 |
| Results from operating activities 30,690,436 65,927,304 (53.45) 43,700,591 125,974,289 (65.31) 125,974 | 74,289 |
| | |
| Finance cost 8 <u>925,000</u> 8,095,279 (88.57) 5,918,075 30,153,731 (80.37) 30,15 | 53,731 |
| Profit before taxation 29,765,436 57,832,026 (48.53) 37,782,516 95,820,559 (60.57) 95,82 | 820,558 |
| Provision for Income tax expense 9,524,940 18,506,248 (48.53) 12,090,405 53,551,712 (77.42) 53,55 | 51,712 |
| | 268,846 |
| Other Comprehensive income | |
| | 34,790 |
| Other comprehensive income for the period (1,564,050) 11,898,315 (113.15) 4,743,586 27,334,790 (82.65) 27,33 | 34,790 |
| Total comprehensive income for the period 18,676,447 51,224,092 (63.54) 30,435,697 69,603,637 (56.27) 69,60 | 03,636 |
| Basic earnings per share (kobo) 0.02 0.04 0.03 0.05 | 0.05 |
| Diluted earnings per share (kobo) 0.02 0.04 0.03 0.05 | 0.05 |

Note that Comparative figures used for 2019 was in line with audit journals of 2019 audited account. The notes on pages 17 to 38 form part of these financial statements.



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THE INITIATES PLC STATEMENT OF FINANCIAL POSITION AS AT 31ST DECEMBER 2020

| AS AT STST DECEMBER 2020 | | | | | |
|-------------------------------|------|-------------------|--------------------|----------|---------------|
| | | ACTUAL Q4 2020 | HISTORY Q4 2019 | CHANGE F | ACTUAL |
| | Note | Q4 2020 N | Q4 2019 N | CHANGE % | 2019 N |
| Assets | Note | 14 | N | 70 | 14 |
| Non-current assets | | | | | |
| Property, plant and equipment | 13 | 852,369,110 | 864,209,717 | (1.37) | 864,209,717 |
| | | | | (1101) | |
| | | | | | |
| Current assets | _ | | | | |
| Inventories | 14 | 5,167,987 | 8,063,918 | (35.91) | 8,063,918 |
| Trade and other receivables | 15 | 143,386,137 | 142,477,084 | 0.64 | 136,385,483 |
| Cash and cash equivalents | 16 | 7,908,385 | 13,421,682 | (41.08) | 13,421,682 |
| Current tax assets | 17 | 125,401,943 | 116,863,352 | 7.31 | 116,863,352 |
| Other current assets | 18 | 29,299,260 | 4,264,376 | 587.07 | 4,264,376 |
| Total current assets | | 311,163,712 | 285,090,412 | 9.15 | 278,998,811 |
| Total Assets | | 1,163,532,822 | 1,149,300,129 | 1.24 | 1,143,208,528 |
| | | | | | |
| Equity and Liabilities | | | | | |
| Equity | | | | | |
| Share capital | 19 | 444,990,776 | 444,990,776 | - | 444,990,776 |
| Share premium | 20 | 17,780,000 | 17,780,000 | - | 17,780,000 |
| Revaluation reserve | 21 | 303,473,535 | 303,473,535 | - | 303,473,535 |
| Retained earnings | 23 | 92,718,758 | 161,389,109 | (42.55) | 161,389,109 |
| Total equity | | 858,963,069 | 927,633,420 | (7.40) | 927,633,420 |
| Non-current liabilities | | | | | |
| Long term loan | 22 | | | | _ |
| Deferred tax liabilities | | 92,186,159 | 92,186,159 | _ | 92,186,159 |
| | | - , , | - , , | | - , , |
| Current liabilities | | | | | |
| Trade and other payables | 24 | 51,346,198 | 66,159,415 | (22.39) | 66,159,415 |
| Current tax liabilities | 25 | 79,837,185 | 17,602,350 | 353.56 | 17,602,350 |
| Other Current tax liabilities | 26 | 61,548,381 | 43,663,784 | 40.96 | 43,663,784 |
| Employees' benefits | 29 | 2,651,831 | 2,055,001 | 29.04 | 2,055,001 |
| Short term borrowings | 28 | 17,000,000 | | - | <u> </u> |
| Total current liabilities | | 212,383,595 | 129,480,550 | 64.03 | 129,480,550 |
| Total liabilities | | 304,569,754 | 221,666,709 | 37.40 | 221,666,709 |
| Total equity and liabilities | | 1,163,532,822 | 1,149,300,129 | 1.24 | 1,149,300,129 |
| | | | | | |

These financial statements were approved by the Board of Directors on 26th January, 2021 and signed on its behalf by:

Mr. Joe Ogbonna Anosikeh

Chairman FRC No:FRC/2014/NIS/0000008836 - 5ty. 8

Mr. Reuben Mustapha Ossai Managing Director FRC No:FRC/2014/NIAECHI/0000009687 Rosemary Douglas Chief Finance Officer

FRC No:FRC/2017/ICAN/0000016060

Note that Comparative figures used for 2019 was in line with audit journals of 2019 audited account. The notes on pages 17 to 38 form part of these financial statements.



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THE INITIATES PLC

STATEMENT OF CHANGES IN EQUITY PERIOD ENDED 31ST DECEMBER 2020

| | Share capital N | Share premium N | Revaluation reserve N | Retained earnings N | Total Equity N |
|---|-----------------------|-----------------------|-----------------------------|---------------------------|----------------------|
| At 1 January | 444,990,776 | 17,780,000 | 303,473,535 | 161,389,109 | 927,633,420 |
| Prior Year Adjustments (note 24.1) | | | | (33,218,028) | (33,218,028) |
| Additional Assessment | | | | (65,888,020) | (65,888,020) |
| Profit for the Period | | - | - | 25,692,111 | 25,692,111 |
| | 444,990,776 | 17,780,000 | 303,473,535 | 87,975,172 | 854,219,483 |
| Other comprehensive income: Foreign currency translation difference | | _ | | 4,743,586 | 4,743,586 |
| At 31st Dec. 2020 | 444,990,776 | 17,780,000 | 303,473,535 | 92,718,758 | 858,963,069 |

YEAR ENDED 31ST DECEMBER 2019

| | Share capital N | Share premium N | Revaluation reserve N | Retained earnings N | Total Equity N |
|-----------------------------|-----------------------|-----------------------|-----------------------------|---------------------------|----------------------|
| At 1 January | 444,990,776 | 17,780,000 | 82,210,528 | 163,619,341 | 708,600,645 |
| Prior year adjustments | - | _ | _ | - | - |
| Performance Bonus | - | - | - | - | - |
| Dividend paid | - | - | - | (44,499,078) | (44,499,078) |
| Profit for the year | | - | - | 42,268,846 | 42,268,846 |
| | 444,990,776 | 17,780,000 | 82,210,528 | 161,389,109 | 706,370,413 |
| Other comprehensive income: | | | | | |
| Revaluation Surplus | | - | 221,263,007 | - | 221,263,007 |
| At 31st December 2019 | 444,990,776 | 17,780,000 | 303,473,535 | 161,389,109 | 927,633,420 |



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THE INITIATES PLC

STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 31ST DECEMBER 2020

| | ACTUAL Q4 2020 | HISTORY Q4 2019 | CHANGE | ACTUAL YTD 2020 | HISTORICAL YTD 2019 | CHANGE * | 2019 |
|--|---------------------------|---------------------------------|--------------------------|---------------------------|---------------------------------|--------------------|-------------------------|
| Note | N | N | % | N | N | % | N |
| Cash flows from operating activities | 00 040 400 | EZ 04E 0EE | (00.70) | 100 001 001 | 770 400 400 | (00.44) | 770 400 400 |
| Cash received from customers | 20,816,428 | 57,345,055 | (63.70) | 130,094,001 | 770,408,163 | , , | 770,408,163 |
| Cash paid to suppliers and employees | (41,562,840) | (50,149,586) | (17.12) | (73,986,496) | (740,081,810) | (90.00) | (740,081,810) |
| Net cash provided by operating activities | (20,746,412) | 7,195,469 | (388.33) | 56,107,506 | 30,326,353 | 85.01 | 30,326,353.00 |
| Cash flows from investing activities Payments for property, plant and equipment | (2,700,000) | - | 100.00 | (78,620,802) | (18,245,708) | 330.90 | (18,245,708) |
| Net cash provided by investing activities | (2,700,000) | - | - | (78,620,802) | (18,245,708) | 330.90 | (18,245,708) |
| Cash flows from financing activities Short term loan repayment Short term loan receipt Dividend paid | - 17,000,000 - | (25,000,000) 25,000,000 - | (100.00) (32.00) - | - 17,000,000 - | (25,000,000) 25,000,000 - | - (32.00) - | - - <u>-</u> |
| Net cash provided by financing activities | 17,000,000 | - | 100.00 | 17,000,000 | - | 100.00 | |
| Decrease in cash and cash equivalents Cash and cash equivalents at 1st October 2020 | (6,446,412) 14,354,798 | 7,195,469 * 6,226,213 | (189.59) 130.55 | (5,513,296) 13,421,682 | 12,080,645 1,341,037 | (145.64) 900.84 | 12,080,645 1,341,037 |
| Cash and cash equivalents at 31st December 16 | 7,908,386 | 13,421,682 | (41.08) | 7,908,386 | 13,421,682 | (41.08) | 13,421,682 |



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THE INITIATES PLC

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31ST DECEMBER 2020 (YEAR TO DATE)

| | | ACTUAL JAN - DEC. 2020 | HISTORICAL JAN - DEC. 2019 | HISTORICAL |
|--|------|---------------------------|-------------------------------|------------|
| Continuing Operations | Note | JAN - DEC. 2020 | JAN - DEC. 2019 | % |
| Revenue | 5 | 472,652,933 | 550,218,779 | (14.10) |
| Cost of sales | 6 | 297,832,238 | 285,547,369 | 4.30 |
| Gross profit | | 174,820,695 | 264,671,410 | (33.95) |
| Other Income | | 3,336,289 | 30,140,845 | (88.93) |
| Staff costs | 8 | 53,226,030 | 72,773,148 | (26.86) |
| Depreciation and impairment loss | 9 | 8,202,707 | 7,526,599 | 8.98 |
| Administrative expenses | 10 | 73,027,656 | 88,538,219 | (17.52) |
| | | (131,120,105) | (138,697,121) | (5.46) |
| Results from operating activities | | 43,700,591 | 125,974,289 | (65.31) |
| Finance cost | 11 | 5,918,075 | 30,153,731 | (80.37) |
| Profit before taxation | | 37,782,516 | 95,820,559 | (60.57) |
| Provision for Tax | | (12,090,405) | (53,551,712) | (77.42) |
| Profit after Tax | | 25,692,111 | 42,268,847 | (39.22) |
| Other Comprehensive income | | | | |
| Foreign currency translation difference | | _ | _ | _ |
| Revaluation surplus on property, plant and equip | o 12 | | 221,263,007 | |
| Other comprehensive income for the year | | | 221,263,007 | (100.00) |
| Total comprehensive income for the year | | 25,692,111 | 263,531,854 | (90.25) |
| Basic earnings per share (kobo) | | 3 | 30 | (90.25) |
| Diluted earnings per share (kobo) | | 3 | 30 | (90.25) |



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THE INITIATES PLC

STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 31ST DECEMBER 2020 (YEAR TO DATE)

| | Note | ACTUAL JAN -DEC. 2020 | HISTORICAL JAN - DEC 2019 N | HISTORICAL CHANGE % |
|---|------|---------------------------|-----------------------------------|---------------------------|
| Cash flows from operating activities | NOTE | | IN | 70 |
| Cash received from customers | | 130,094,001 | 770,408,163 | (83.11) |
| Cash paid to suppliers and employees | | (73,986,496) | (740,081,810) | (90.00) |
| Net cash provided by operating activities | | 56,107,506 | 30,326,353 | 85.01 |
| Cash flows from investing activities | | | | |
| Payments for property, plant and equipment | 13 | (78,620,802) | (18,245,708) | 330.90 |
| Net cash provided by investing activities | | (78,620,802) | (18,245,708) | |
| Cash flows from financing activities Short term loan repayment Short term loan receipt Dividend Payable | | - 17,000,000 | (25,000,000) 25,000,000 | (100.00) (32.00) |
| Dividend Fayable | | | <u>-</u> | |
| Net cash provided by financing activities | | 17,000,000 | - | 100.00 |
| (Decrease)/increase in cash and cash equivalents Cash and cash equivalents at 1 January | | (5,513,296) 13,421,682 | 12,080,645 1,341,037 | (145.64) 900.84 |
| Cash and cash equivalents at 31st December 201 | 16 | 7,908,386 | 13,421,682 | (41.08) |



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THE INITIATES PLC

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31ST DECEMBER 2020

| | ACTUAL Q4 2020 N | HISTORICAL Q4 2019 N | CHANGE % | ACTUAL YTD 2020 N | HISTORICAL YTD 2019 N | CHANGE * | ANNUAL 2019 N |
|--|------------------------|----------------------------|-------------|-------------------------|-----------------------------|----------|---------------------|
| 5. Revenue from contracts with customers: | 114,857,801 | 179,325,157 | | 472,652,933 | 550,218,779 | | 550,218,779 |
| The revenue from contracts with customers is r | nade un of: | | | | | | |
| TDU | 11,797,975 | 99,297,230 | (88.12) | 182,837,189 | 174,737,101 | 4.64 | 174,737,101 |
| Incineration | 13,868,438 | 59,652,801 | (76.75) | 78,243,500 | , , | (27.25) | 107,552,004 |
| Fixation and Stabilization | 1,190,500 | 3,520,716 | (66.19) | 43,596,203 | | (39.80) | 72,422,205 |
| E- Waste | 82,374,205 | 3,936,500 | 1,992.57 | 131,449,030 | 3,976,500 | 3,205.65 | 3,976,500 |
| Industrial Cleaning Services | 5,626,684 | 12,917,910 | (56.44) | 36,527,011 | 191,530,969 | (80.93) | 191,530,969 |
| · · | 114,857,801 | 179,325,157 | (35.95) | 472,652,933 | 550,218,779 | (14.10) | 550,218,779 |
| | | | | | | | |
| 5a Other Income | | | | | | | |
| Equipment rental | - | - | - | - | 1,510,000 | (100.00) | 1,510,000 |
| Interest received | - | 1,203,338 | - | 100,844 | 1,236,417 | (91.84) | 1,236,417 |
| Foreign Exchange gain | (1,564,050.00) | | (100.00) | 3,179,535.95 | 27,334,790 | (88.37) | - |
| Sundry income | 30,540.00 | 59,638 | | 55,909 | 59,638 | | 59,638 |
| | (1,533,510) | 13,161,291 | (111.65) | 3,336,289 | 30,140,845 | (88.93) | 2,806,055 |
| 6. Cost of Sales | | | | | | | |
| Waste Collection and Haulage | 17,150,185 | 44,680,750 | (61.62) | 135,187,694 | 130,721,110 | 3.42 | 130,721,110 |
| Waste Disposal | 1,281,121 | 973,150 | 31.65 | 3,353,746 | | (26.94) | 4,590,456 |
| Hiring of equipment | 1,135,520 | 4,559,170 | (75.09) | 9,043,868 | , , | (52.77) | 19,148,768 |
| Diesel and lubricants | 497,427 | 3,770,952 | (86.81) | 1,349,477 | , , | (87.97) | 11,216,472 |
| Repairs and Maintenance | 3,122,640 | 5,455,418 | (42.76) | 17,725,693 | , , | (0.41) | 17,798,973 |
| Transport and travelling | 313,902 | 122,300 | 156.67 | 2,979,946 | | (89.61) | 4,340,137 |
| Consumables | 1,163,313 | 189,450 | 514.05 | 21,836,598 | | (34.94) | 28,680,185 |
| Depreciation | 8,810,212 | 7,587,152 | 16.12 | 34,774,286 | 33,564,025 | 195.93 | 33,564,025 |
| Direct wages | 7,629,613 | 3,961,000 | 92.62 | 24,054,028 | 11,750,880 | 235.77 | 11,750,880 |
| Community relations and security | 7,036,630 | 1,719,964 | 309.12 | 30,341,980 | | 259.39 | 7,163,884 |
| Compliance | 1,752,250 | - | 100.00 | 3,431,168 | , , | (57.80) | 8,442,699 |
| Other direct costs | 2,045,478 | 5,352,348 | (61.78) | 13,753,758 | | (95.18) | 8,129,780 |
| | 51,938,288 | 78,371,653 | (33.73) | 297,832,238 | 285,547,369 | 4.30 | 285,547,369 |
| 6a. Other Direct Cost. | | | | | | | |
| Business Development | 789,000 | 3,802,389 | 100.00 | 2,021,445 | 2,295,635 | (11.94) | 2,295,635 |
| QHSE | 1,166,678 | 518,180 | 125.15 | 8,509,829 | 3,532,125 | 140.93 | 3,532,125 |
| Permits | 89,800 | 1,031,779 | (91.30) | 3,222,484 | 2,302,020 | 39.99 | 2,302,020 |
| | 2,045,478 | 5,352,348 | (61.78) | 13,753,758 | 8,129,780 | 69.18 | 8,129,780 |



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7 Finance cost

This represents two week interest onn soft loan collected in December 2020 by The Initiates Plc.

| Interest on loans | 925,000 | 6,213,928 | (85.11) | 925,000 | 24,857,182 | (96.28) | 24,857,182 |
|-------------------------|---------|-----------|---------|-----------|------------|---------|------------|
| Other financial charges | - | 1,881,351 | 100.00 | 4,993,075 | 5,296,549 | (5.73) | 5,296,549 |
| | 925,000 | 8,095,279 | (88.57) | 5,918,075 | 30,153,731 | (80.37) | 30,153,731 |

8 Foreign currency translation difference

This represents exchange difference arising from translation of foreign currency transactions during the period under review.

The following rates were applied : N360 TO \$1 USD, N392.66 TO €1 EURO and N445.22 TO £1 GBP.

| Exchange Gain or (Loss) | (1,564,050) | 11,898,315 | (113.15) | 3,179,536 | 27,334,790 | (88.37) | 27,334,790 |
|---------------------------------|-------------|------------|----------|------------|------------|---------|------------|
| | | | | | | | |
| 9 Staff costs | | | | | | | |
| Salaries and allowances | 9,268,175 | 15,861,813 | (41.57) | 41,576,219 | 59,443,411 | (30.06) | 59,443,411 |
| Employer's pension contribution | 1,016,175 | 1,451,163 | (29.98) | 4,844,278 | 5,533,500 | (12.46) | 5,533,500 |
| Staff welfare | 759,914 | 1,272,340 | (40.27) | 1,810,039 | 2,388,736 | (24.23) | 2,388,736 |
| Performance Bonus | - | - | - | - | - | - | - |
| Medical expenses | 1,135,973 | 1,530,925 | (25.80) | 4,995,494 | 5,407,501 | (7.62) | 5,407,501 |
| | 12,180,237 | 20,116,241 | (39.45) | 53,226,030 | 72,773,148 | (26.86) | 72,773,148 |



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THE INITIATES PLC

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31ST DECEMBER 2020

| | ACTUAL Q4 2020 N | HISTORICAL Q4 2019 N | CHANGE % | ACTUAL YTD 2020 N | HISTORICAL YTD 2019 N | CHANGE % | ANNUAL 2019 N |
|--------------------------------------|------------------------|----------------------------|-------------|-------------------------|-----------------------------|-------------|---------------------|
| 10. Depreciation and impairment loss | | | | | | | |
| Depreciation | 2,172,057 | 2,308,840 | (5.92) | 8,202,707 | 7,526,599 | 8.98 | 7,526,599 |
| | 2,172,057 | 2,308,840 | (5.92) | 8,202,707 | 7,526,599 | 8.98 | 7,526,599 |
| | 2,112,001 | 2,000,040 | (0.02) | 0,202,707 | 1,020,000 | 0.00 | 1,020,000 |
| | | | | | | | |
| 11. Administrative expenses | | | | | | | |
| Directors' Remuneration | 2,656,080 | 3,060,000 | (13.20) | 10,681,440 | 12,913,200 | (17.28) | 12,913,200 |
| Board and AGM | 509.000 | 2,250,000 | 100.00 | 4,078,304 | 5,798,462 | (29.67) | 5,798,462 |
| Directors' fees | 2,250,000 | 3,825,119 | (41.18) | 2,250,000 | 2,250,000 | _ | 2,250,000 |
| Transport and travelling expenses | 625,679 | 1,946,883 | (67.86) | 2,283,788 | 4,012,670 | (43.09) | 4,012,670 |
| Professional fees | 684,079 | 1,754,815 | (61.02) | 5,689,232 | 5,247,574 | 8.42 | 5,247,574 |
| Electricity (PHCN) | 160,014 | 261,959 | (38.92) | 1,592,830 | 676,837 | 135.33 | 676,837 |
| Fuel and diesel | 1,053,457 | 2,282,353 | (53.84) | 5,571,769 | 9,209,331 | (39.50) | 9,209,331 |
| Licenses/Permits and levies | 178,000 | 195,500 | (8.95) | 1,306,469 | 1,821,925 | (28.29) | 1,821,925 |
| Occupancy Cost | 606,844 | · - | 100.00 | 1,600,671 | · · · · - | 100.00 | · · · - |
| Donation & Gift | 300,000 | 73,000 | 310.96 | 1,420,000 | 735,500 | 93.07 | 735,500 |
| Repairs and maintenance | 883,725 | 452,265 | 95.40 | 5,748,075 | 2,747,650 | 109.20 | 2,747,650 |
| Printing and stationery | 164,469 | 488,001 | (66.30) | 776,237 | 1,107,206 | (29.89) | 1,107,206 |
| Insurance | 723,666 | 1,062,297 | (31.88) | 4,954,178 | 4,122,883 | 20.16 | 4,122,883 |
| Telephone and Courier Services | 112,800 | 129,000 | (12.56) | 584,230 | 928,585 | (37.08) | 928,585 |
| Entertainment | 62,500 | 137,200 | (54.45) | 601,400 | 840,800 | (28.47) | 840,800 |
| Internet expenses | 732,000 | 284,500 | 157.29 | 2,572,435 | 689,500 | 273.09 | 689,500 |
| Industrial Training Fund | - | 735,436 | - | - | 1,064,015 | (100.00) | 1,064,015 |
| Bank charges | 183,057 | 240,000 | (23.73) | 1,134,485 | 2,698,248 | (57.95) | 2,698,248 |
| Training expenses | 40,000 | 2,428,656 | (98.35) | 835,000 | 440,000 | 89.77 | 440,000 |
| Local content tax | 620,613 | - | 100.00 | 3,443,880 | 6,079,505 | (43.35) | 6,079,505 |
| Subscription | 393,761 | 1,399,200 | (71.86) | 942,239 | 1,378,407 | (31.64) | 1,378,407 |
| Meal expenses | 783,500 | 21,000 | 3,630.95 | 3,174,650 | 2,539,900 | 24.99 | 2,539,900 |
| Corporate social responsibility | | 618,050 | 100.00 | 1,040,000 | 150,000 | 593.33 | 150,000 |
| Balances written off | | - | - | - | 3,286,338 | (100.00) | 3,286,338 |
| Leave allowance | 1,322,500 | 150,000 | 3,125.61 | 2,927,950 | - | 100.00 | - |
| Advertisement | - | 41,000 | - | 567,000 | 383,847 | 47.72 | 383,847 |
| Bad debt written off | - | - | - | - | 40,671 | (100.00) | 40,671 |
| Auditors' remuneration | 1,000,000 | 1,000,000 | - | 4,500,000 | 2,500,000 | 80.00 | 2,500,000 |
| Provision for doubtful debts | - | - | - | - | 13,089,410 | (100.00) | 13,089,410 |
| Terminal Benefit | - | - | - | - | - | - | - |
| Office and general expenses | 297,530 | 926,175 | (67.88) | 2,751,396 | 1,785,755 | 54.07 | 1,785,755 |
| | 16,343,273 | 25,762,410 | (36.56) | 73,027,656 | 88,538,219 | (17.52) | 88,538,219 |

12. Results from operating activities is stated after taking into account the undernoted items;

items;
Director's emolument:

| - Fees | 2,250,000 | 3,825,119 | - | 2,250,000 | 2,250,000 | - | 2,250,000 |
|----------------------------------|------------|-----------|---|------------|------------|---|------------|
| - Others | 3,165,080 | 5,310,000 | - | 14,759,744 | 18,711,662 | - | 18,711,662 |
| Depreciation and impairment loss | 10,982,269 | 9,895,992 | - | 42,976,993 | 41,090,624 | - | 41,090,624 |
| Auditors' remuneration | 1,000,000 | 1,000,000 | - | 4,500,000 | 2,500,000 | - | 2,500,000 |



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THE INITIATES PLC

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31ST DECEMBER 2020

| | | ACTUAL | HISTORICAL | F | , | |
|-------------|---|---------------|--------------|----------|--------------|--------------|
| 1 3. | Taxation | YTD 2020 N | YTD2019 N | CHANGE % | 2019 N | 2018 N |
| 13a | Income tax expense | | | | | |
| | Company income tax | 11,334,755 | 12,990,332 | (12.74) | 12,990,332 | 15,117,272 |
| | Education tax | 755,650 | 2,752,934 | (72.55) | 2,752,934 | 3,665,349 |
| | | 12,090,405 | 15,743,266 | (23.20) | 15,743,266 | 18,782,621 |
| | Deferred tax | - | 37,808,446 | _ | 37,808,446 | 25,101,531 |
| | | 12,090,405 | 53,551,712 | (77.42) | 53,551,712 | 43,884,152 |
| 13b | Current tax liabilities | | | | | |
| | Movement in Income tax liabilities | | | | | |
| | At 1 January | 17,602,350 | 20,641,917 | (14.73) | 20,641,917 | 12,992,056 |
| | Additional Assessment | 65,888,020 | - | 100.00 | - | - |
| | Payments during the year | (15,743,590) | (3,665,349) | 329.53 | (3,665,349) | (1,932,316) |
| | Tax charge for the year | 12,090,405 | 15,743,266 | (23.20) | 15,743,266 | 18,782,621 |
| | Withholding tax credit notes applied | - | (15,117,484) | (100.00) | (15,117,484) | (9,200,444) |
| | At 31st December 2020 | 79,837,185 | 17,602,350 | 353.56 | 17,602,350 | 20,641,917 |
| 13.3 | Reconciliation of effective tax rate | | | | | |
| | Profit for the year before tax | 37,782,516 | 95,820,559 | (60.57) | 95,820,558 | 146,114,459 |
| | Income tax using the company's domestic tax rate of 30% | 11,334,755 | 28,746,168 | - | 28,746,167 | 43,834,338 |
| | Education tax using tax rate of 2% | 755,650 | 1,916,411 | (60.57) | 1,916,411 | 2,922,289 |
| | Tax effect on expenses not deductible for tax purposes | - | 13,384,360 | - | 13,384,360 | 11,888,960 |
| | Tax effect on capital allowances | - | (27,529,336) | - | (27,529,336) | (36,370,430) |
| | Tax effect on tax incentives | | (774,336) | - | (774,336) | (3,492,536) |
| | Tax charge in income statement (Income tax and Education tax) | 12,090,405 | 15,743,267 | (23.20) | 15,743,266 | 18,782,621 |



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| 13.4 | Deferred tax liabilities | VTD 2022 | VTD0040 | CHANCE | | | |
|-------------|--|-------------|-------------|----------|-----------------|---------------------------------|---------------------------------|
| | | YTD 2020 | YTD2019 | CHANGE | Accelerated tax | | Total |
| | | N | N | % | depreciation | surplus | |
| | | | | | N | N | N |
| | At 1 January 2020 | 92,186,159 | 29,276,182 | 214.88 | 29,276,182 | - | 29,276,182 |
| | Movement in the period | - | 25,101,531 | (100.00) | 25,101,531 | - | 25,101,531 |
| | | 92,186,159 | 54,377,713 | 69.53 | 54,377,713 | - | 54,377,713 |
| | | - | 37,808,446 | _ | 15,682,146 | | 37,808,446 |
| | At 31st December 2020 | 92,186,159 | 92,186,159 | | 70,059,859 | 22,126,300 | 92,186,159 |
| 1 4. | Property, Plant and Equipment | | | | | | |
| 14.1 | Summary | | | | | | |
| | The carrying amount of property, plant and equipment is stated as follows; | | | | | | |
| | | | | | | 2019 | 2018 |
| | | | | | | N | N |
| | Land | 43,600,000 | 43,600,000 | - | - | 43,600,000 | |
| | Buildings | 167,172,629 | 170,073,340 | (1.71) | | 170,073,340 | |
| | Plant and Machinery | 630,406,523 | 638,135,241 | (1.21) | | 638,135,241 | 472,547,223 |
| | Furniture and Fittings | 2,442,242 | 3,617,574 | (32.49) | | 3,617,574 | 2,004,338 |
| | Office & HSE Equipment | 8,747,715 | 8,783,562 | (0.41) | | 8,783,562 864,209,717 | 5,091,079 655,833,451 |
| | | 852,369,110 | 864,209,717 | (1.37) | <u> </u> | 004,209,717 | 055,055,451 |
| 14.2 | Depreciation | | | | | | |
| | Cost of sales | 34,774,286 | 33,564,025 | 3.61 | 33,564,025 | 26,872,375 | |
| | Administrative | 8,202,707 | 7,526,599 | 8.98 | 11,750,880 | 5,852,221 | - |
| | | 42,976,993 | 41,090,624 | 4.59 | 45,314,905 | 32,724,596 | |
| 14.3 | Security | | | | | | |
| | As at 31st December 2020, there were no assets pledged as security. | | | | | | |



THE INITIATES PLC

DOCUMENT TITLE: 2020 FOURTH QUARTER MANAGEMENT ACCOUNT

DOCUMENT NO.: TIP-CFD-MNG -0024

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31ST DECEMBER 2020

15.4 Analysis of Property, plant and equipment

| | | | Plant and | Capital Work-in- Progress (note | | Furniture and | Office & HSE | |
|--|------------|-------------|--------------|------------------------------------|----------------|---------------|--------------|--------------|
| | Land | Buildings | Machinery | 17.4) | Motor Vehicles | Fittings | Equipment | Total |
| Deemed Cost | | N | N | N | N | N | N | N |
| At 1 January 2020 | 43,600,000 | 170,073,340 | 638,135,241 | - | - | 3,617,574 | 8,783,562 | 864,209,717 |
| Addition in the year | - | 4,615,780 | 64,843,115 | | | 2,970,526 | 6,191,381 | 78,620,802 |
| At 31st December 2020 | 43,600,000 | 174,689,120 | 702,978,356 | | <u>-</u> | 6,588,100 | 14,974,943 | 942,830,519 |
| Accumulated Depreciation and impairment loss | | | | | | | | |
| At 1 January 2020 | - | (4,025,060) | (38,056,300) | - | - | (2,015,526) | (3,387,530) | (47,484,416) |
| Charge for the year | - | (3,491,431) | (34,515,536) | | | (2,130,331) | (2,839,695) | (42,976,993) |
| Write-off | - | - | - | - | - | - | - | - |
| Disposals | - | - | | - | . <u>-</u> | - | - | <u>-</u> |
| At 31st December 2020 | - | (7,516,491) | (72,571,836) | | · - | (4,145,857) | (6,227,225) | (90,461,409) |
| Carrying amount | | | | | | | | |
| At 31st December 2020 | 43,600,000 | 167,172,629 | 630,406,520 | - | | 2,442,243 | 8,747,718 | 852,369,110 |
| At 31st December 2019 | 43,600,000 | 170,073,340 | 638,135,241 | - | | 3,617,574 | 8,783,562 | 864,209,717 |

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FOR THE PERIOD ENDED 31ST DECEMBER 2019

| | | | . | Capital Work-in- | | | | |
|--|------------|--------------|------------------------|-------------------------|----------------|---------------------------|---|--------------|
| | Land | Buildings | Plant and Machinery | Progress (note 17.4) | Motor Vehicles | Furniture and Fittings | Office & HSE Equipment | Total |
| At 1 January 2018 | _ | 149,333,285 | 431,579,459 | 139,491,035 | 2,694,000 | = | 7,396,560 | 734,400,339 |
| Adjustments (note 26.1) | _ | - | (1,200,000) | (3,000,000) | _,00 .,000 | - | - ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (4,200,000) |
| Addition in the year | _ | 1,626,565 | 14,559,525 | - | - | 1,622,500 | 2,189,650 | 19,998,240 |
| Transfer | _ | 34,632,715 | 101,858,320 | (136,491,035) | - | - | , , , <u>-</u> | - |
| Write-off | - | - | - | - | (2,694,000) | - | - | (2,694,000) |
| Disposals | - | _ | (5,586,180) | - | - | - | - | (5,586,180) |
| At 31 December 2018 | - | 185,592,565 | 541,211,124 | - | - | 5,528,500 | 9,586,210 | 741,918,399 |
| Revaluation surplus (note 17.3) | - | 31,407,435 | 112,319,226 | - | - | 104,600 | 1,868,090 | 145,699,351 |
| Adjustment | - | - | (3,150,000) | - | - | - | (977,500) | (4,127,500) |
| Reclassification | 43,200,000 | (43,200,000) | - | - | - | - | · | - |
| Additions in the year | 400,000 | 298,400 | 25,811,191 | - | - | - | 1,694,292 | 28,203,883 |
| Disposals | - | - | - | - | - | - | - | <u> </u> |
| · · · · · · · · · · · · · · · · · · · | -,, | ,, | , - ,- | | | -,, | , , | - , , |
| Accumulated Depreciation and impairment loss | ; | | | | | | | |
| At 1 January 2018 | - | 6,475,689 | 42,756,177 | - | 1,640,375 | 2,584,297 | 2,845,590 | 56,302,128 |
| Adjustments (note 26.1) | - | - | (150,000) | | - | - | - | (150,000) |
| Charge for the year | - | 2,926,065 | 26,872,375 | - | 336,750 | 939,865 | 1,649,541 | 32,724,596 |
| Write-off | - | - | - | - | (1,977,125) | - | - | (1,977,125) |
| Disposals | - | - | (814,651) | - | - | - | - | (814,651) |
| At 31 December 2018 | - | 9,401,754 | 68,663,901 | - | - | 3,524,162 | 4,495,131 | 86,084,948 |
| Transfer to Revaluation Reserve | - | (8,853,689) | (64,171,626) | - | - | (3,386,148) | (3,279,693) | (79,691,156) |
| Charge for the year | - | 3,476,995 | 33,564,025 | - | - | 1,877,512 | 2,172,092 | 41,090,624 |
| Disposals | - | - | - | - | - | - | - | <u>-</u> |
| At 31 December 2019 | | 4,025,060 | 38,056,300 | | <u>-</u> | 2,015,526 | 3,387,530 | 47,484,416 |
| Carrying amount | | 731,516 | 6,718,094 | - | 84,188 | 234,966 | 412,385 | 8,181,149 |
| At 31 December 2019 | 43,600,000 | 170,073,340 | 638,135,241 | - | - | 3,617,574 | 8,783,562 | 864,209,717 |
| At 31 December 2018 | _ | 176,190,811 | 472,547,223 | - | _ | 2,004,338 | 5,091,079 | 655,833,451 |



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CHANGE

14.49

%

2019

Ν

2,601,900

THE INITIATES PLC

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31ST DECEMBER 2020

15.5 Deemed cost

16. Inventories

Technical material

On 5 November 2018, the company's property, plant and equipment were revalued by Messrs. Jide Taiwo & Co (Estate Surveyors and Valuers - FRC/2012/0000000000254) on the basis of open market value of N880,800,000. The revalued amount was incorporated with the surplus of N221,263,007 arising therefrom transferred to revaluation reserve account in the financial statements as at 31st December 2019.

2,978,850

HISTORICAL

YTD 2019

Ν

2,601,900

ACTUAL

YTD 2020

Ν

| | | | | (00.00) | 4 400 070 |
|------|--|---|------------------------------------|--------------------------|-------------------------------------|
| | QHSE inventory | 996,889 | 1,423,270 | (29.96) | 1,423,270 |
| | Stationeries | 253,122 | 254,204 | (0.43) | 254,204 |
| | Diesel | 939,126 | 3,784,544 | (75.19) | 3,784,544 |
| | | 5,167,987 | 8,063,918 | (35.91) | 8,063,918 |
| | | | | | |
| | The value of inventories recognised as an expense during the period v | was N2.895million (2019 | 9: N4.356 million). | | |
| | No inventory was pledged as security during the year. | | | | |
| | The Company uses First In First Out method in valuing its inventory. | | | | |
| | | | | | |
| 17. | Trade and other receivables | | | | |
| | Trade receivables | 136,138,871 | 135,472,885 | 0.49 | 135,472,885 |
| | Staff loan and advances | 940,265 | 912,598 | 3.03 | 912,598 |
| | TIL UGANDA | 6,307,001 | 6,091,601 | 3.54 | 6,091,601 |
| | | | | | |
| | | 143,386,137 | 142,477,084 | 0.64 | 136,385,483 |
| | | 143,386,137 | 142,477,084 | 0.64 | 136,385,483 |
| 17a. | . Subsidiary (TIL Uganda) | 143,386,137 | 142,477,084 | 0.64 | 136,385,483 |
| 17a. | . Subsidiary (TIL Uganda) When fully established the Company will be a subsidiary of The Initiate | | 142,477,084 | 0.64 | 136,385,483 |
| | When fully established the Company will be a subsidiary of The Initiate | | 142,477,084 | 0.64 | 136,385,483 |
| | | | 142,477,084 6,091,601 | 0.64 | 136,385,483 6,091,601 |
| | When fully established the Company will be a subsidiary of The Initiate Due from | es Plc. | | 0.64 | |
| 17b | When fully established the Company will be a subsidiary of The Initiate Due from The Initiates Uganda Limited - Pre-Incorporation expenses | es Plc. | | 0.64 | |
| | When fully established the Company will be a subsidiary of The Initiate Due from The Initiates Uganda Limited - Pre-Incorporation expenses Cash and cash equivalents | es Plc. 6,307,001 | | 0.64 <u>-</u> | |
| 17b | When fully established the Company will be a subsidiary of The Initiate Due from The Initiates Uganda Limited - Pre-Incorporation expenses | es Plc. 6,307,001 | | 0.64 | |
| 17b | When fully established the Company will be a subsidiary of The Initiate Due from The Initiates Uganda Limited - Pre-Incorporation expenses Cash and cash equivalents | es Plc. 6,307,001 | | 0.64 - (100.00) | |
| 17b | When fully established the Company will be a subsidiary of The Initiate Due from The Initiates Uganda Limited - Pre-Incorporation expenses Cash and cash equivalents Cash and cash equivalents represent cash in hand and at bank as at | es Plc. 6,307,001 end of the period. | 6,091,601 | - | 6,091,601 |
| 17b | When fully established the Company will be a subsidiary of The Initiate Due from The Initiates Uganda Limited - Pre-Incorporation expenses Cash and cash equivalents Cash and cash equivalents represent cash in hand and at bank as at Cash in hand | es Plc. 6,307,001 end of the period. 161,884 | 6,091,601 | - (100.00) | 6,091,601 127,415 10,294,267 |
| 17b | When fully established the Company will be a subsidiary of The Initiate Due from The Initiates Uganda Limited - Pre-Incorporation expenses Cash and cash equivalents Cash and cash equivalents represent cash in hand and at bank as at Cash in hand | es Plc. 6,307,001 end of the period. 161,884 4,746,501 | 6,091,601 127,415 10,294,267 | - (100.00) (76.03) | 6,091,601 |



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18.1 Short Term Investment

This represents short term investment in Apel Investment note. This investment has been rolled over 3 times for a tenor of 182 days with an interest rate of 8.25% per annum. Last date of renewal is 23rd November 2020 and with mature on the 27th of May 2021.

| 1 9. | Current tax assets | | | | |
|-------------|--|--------------|----------------|---------|--------------|
| | At 1 January | 116,863,352 | 97,218,003.0 | 20.21 | 97,218,003 |
| | Withholding tax in the period | 21,529,247 | 34,762,833.0 | (38.07) | 34,762,833 |
| | Withholding tax utilised during the year | (12,990,656) | (15,117,484.0) | (14.07) | (15,117,484) |
| | At 31st December 2020 | 125,401,943 | 116,863,352 | 7.31 | 116,863,352 |
| 2 0. | Other Current tax assets | | | | |
| | Prepaid insurance | 2,467,743 | 1,442,789 | 71.04 | 1,442,789 |
| | Third Party | 5,516,887.00 | 780,353 | 606.97 | 780,353 |
| | Prepaid Medicals | 1,314,630 | 2,041,234 | (35.60) | 2,041,234 |
| | Prepaid Security and Community Expense | 20,000,000 | - | 100.00 | - |
| | | 29,299,260 | 4,264,376 | 587.07 | 4,264,376 |
| | | | | | |

20a. Relationship with key management Personnel

During the period there was no fund from the key management personnel to the Company. However, the Directors fees, allowances and other entitlements are stated in Note 13.



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THE INITIATES PLC NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31ST DECEMBER 2020

| | | ACTUAL | HISTORICAL | | | |
|-----|---|-------------|-------------|--------|---|-------------|
| | | YTD 2020 | YTD 2019 | CHANGE | | 2019 |
| | | N | N | % | | N |
| 21. | Share capital Authorised: (note 19.1) | | | | | |
| | 900,000,000 ordinary shares of N0.50 each | 450,000,000 | 450,000,000 | | - | 450,000,000 |
| | lssued and fully paid: (note 19.2) | | | | | |
| | 889,981,552 ordinary shares of N0.50 each | 444,990,776 | 444,990,776 | | - | 444,990,776 |

21.1 Authorized share capital

At the 12th - 16th Annual General Meeting held on 23rd March 2015, the authorized share capital of the company which was formerly 350,000,000 ordinary shares of N1.00 each was converted to 900,000,000 ordinary shares of N0.50 each.

21.2 Paid up share capital

At the 12th - 16th Annual General Meeting held on 23rd March 2015, the paid up share capital of the company was increased by the capitalization of dividends for 2013 and 2014 and also issue of bonus shares to

22. Share premium

| At 31st Dec 2020 | 17.780.000 | 17,780,000 | - 17.780.000 |
|------------------|------------|------------|--------------|
| At 1 January | 17.780.000 | 17.780.000 | - 17.780.000 |

23. Revaluation Reserve

On 1 April 2008, the company's property, plant and equipment were revalued by Messrs. Jide Taiwo & Co., on the basis of depreciated replacement cost to arrive at open market value of N76,586,905. The revalued amount was incorporated in the 2008 financial statements. The surplus of N45,909,136 arising therefrom was transferred to revaluation reserve account.

On 9 July 2015, the company's property, plant and equipment were revalued by Messrs. Ubochi Eleh & Co., on the basis of open market value of N445,148,000. The revalued amount was incorporated in these financial statements. The surplus of N37,501,392 arising therefrom was transferred to revaluation reserve account.

| At 1 January | 303,473,535 | 221,389,128 | 37.08 303,473,535 |
|------------------|-------------|-------------|--------------------------|
| At 31st Dec 2020 | 303,473,535 | 221,389,128 | 37.08 303,473,535 |



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THE INITIATES PLC NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31ST DECEMBER 2020

| _ | | YTD 2020 | YTD2019 | CHANGE | 2019 | 2018 |
|---------------|--|---------------------|-----------------------|---------------------|-----------------|--------------|
| 24. | Retained earnings | N | N | % | N | N |
| | At 1 January | 161,389,109 | 163,619,341 | (1.36) | 163,619,341 | 169,621,532 |
| | Prior Year Adjustments (note 24.1) | (33,218,028) | - | 100.00 | - | (61,383,246) |
| | Additional Tax Liability by FIRS 7 years back duty Audit (Note 24.1) | (65,888,020) | | | | |
| | Dividend paid | - | (44,499,078) | | (44,499,078) | (35,599,262) |
| | Profit for the year | 25,692,111 | 42,268,847 | (39.22) | 42,268,846 | 102,230,307 |
| | | 87,975,172 | 161,389,110 | (45.49) | 161,389,109 | 174,869,331 |
| | Other comprehensive income: | | | | | |
| | Foreign currency translation difference | - | | | | (11,249,990) |
| | At 31st Decemebr 2020 | 87,975,172 | 161,389,110 | (45.49) | 161,389,109 | 163,619,341 |
| 24 . 1 | ı. | | | | | |
| | This represent additional assessment raise by Federal Inland Rev | venue Service durin | g a back duty audit o | conducted this year | covering 2012 - | 2017 |
| | Company Income Tax | 53,920,901 | - | 100 | _ | |
| | Education Tax | 2,159,375 | - | 100 | - | |
| | Value Added Tax Payable | 6,294,814 | - | 100 | - | |
| | Withholding Tax Payable | 1,699,872 | - | 100 | - | |
| | Reversed Value Added Tax | 1,813,058 | - | 100 | - | |
| | | 65,888,020 | - | 100 | - | |
| | | | | | | |

24.1 Prior Year Adjustments

These are adjustments made to correct errors in previous year's account balances. The account balances affected are as follows:

| Adjustment in trade and other payables |
|---|
| Adjustment in Bank |
| Adjustments in revenue and cost of sales |
| Adjustment in VAT and Witholding Tax Liabilities |
| Adjustments of prior year transactions paid in the current year |
| Adjustment in property, plant and equipment |
| |

| | | 2019 N | 2018 N |
|--------------|------------|-----------|--------------|
| (33,218,028) | 100.00 | - | 827,992 |
| - | | - | 23,989 |
| - | | - | (58,455,594) |
| - | - (100.00) | - | (200,000) |
| - | | - | (729,633) |
| - | | - | (2,850,000) |
| (33,218,028) | - 100.00 | - | (61,383,246) |



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| 25. Trade and other payables | | | | | |
|---|------------|-----------------------|---------------|-----------------------|------------|
| Trade payables | 31,436,029 | 34,092,050 | (7.79) | 34,092,049 | 140,812,00 |
| Dividend payable | 3,603,731 | 3,603,731 | - | 3,603,731 | 1,459,33 |
| Provision | - | 13,482,130 | _ | 13,482,130 | 74,51 |
| Other payables | | 339,049 | | 339,049 | • |
| Accruals | 16,306,439 | 14,642,456 | 11.36 | 14,642,456 | 12,557,88 |
| | | | | • | |
| | 51,346,198 | 66,159,415 | (22.39) | 66,159,415 | 154,903,73 |
| | | | | | |
| 24.1 Dividend payable | 0.000 704 | 4 450 000 | | 4 450 000 | |
| At 1 January | 3,603,731 | 1,459,333 | 64 | 1,459,333 | - |
| Unclaimed dividends | - | 2,144,398 | 57 | 2,144,398 | - |
| Prior Year Dividends approved during the year | - | 44,499,078 | 20 | 44,499,078 | - |
| Payments made during the year | - | (44,499,078) | 20 | (44,499,078) | - |
| At 31st Dec. 2020 | 3,603,731 | 3,603,731 | 60 | 3,603,731 | - |
| 24.2 Accruals | | | | | |
| Accrued Haulage and collection | 1,728,883 | 6,621,000 | | 6,621,000 | |
| Accrued Directors' Fees | 2,250,000 | 2,315,000 | 97 | 2,315,000 | |
| Accrued interest on loan | 925,000 | _ | (100) | _ | |
| Accrued Audit Fees | 2,500,000 | 2,500,000 | - | 2,500,000 | , |
| Accrued Professional Fees | 1,500,000 | 1,500,000 | _ | 1,500,000 | |
| Accrued Community Security Expense | 5,186,810 | 690,711 | | 690,711 | |
| Accrued Staff Salary | 5,809 | 5,809 | | 5,809 | |
| Accrued Contract Staff Salary | 1,200,000 | , - | | , | |
| Accrued performance bonus | 1,009,937 | 1,009,937 | - | 1,009,937 | |
| | 16,306,439 | 14,642,456 | | 14,642,456 | |
| | | | | | |
| Provision for cost: Treatment of Waste | | 700.500 | (100) | 700.500 | |
| Consummable | - | 700,500 11,034,761 | (84) (100) | 700,500 11,034,761 | |
| Security Expenses | _ | 1,666,000 | 62 | 1,666,000 | |
| Haulage & Disposal | - | 80,869 | (142) | 80,869 | |
| | - | 13,482,130 | (71) | 13,482,130 | |



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THE INITIATES PLC NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31ST DECEMBER 2020

| | | ACTUAL YTD 2020 N | HISTORICAL YTD 2019 N | CHANGE " | 2019 N |
|--------------|---|--------------------------------|-----------------------------|----------|------------|
| 2 6. | Other current tax liabilities | | | | |
| | Pay As You Earn | 93,046 | 971,713 | (90.42) | 971,713 |
| | Withholding tax payable | 21,328,217 | 12,242,787 | 74.21 | 12,242,787 |
| | Value Added Tax - Suppliers | 12,355,265 | 11,756,403 | 5.09 | 11,756,403 |
| | Value Added Tax - Customers | 27,771,853 | 18,692,881 | 48.57 | 18,692,881 |
| | | 61,548,381 | 43,663,784 | 40.96 | 43,663,784 |
| ~ 27. | Employees' benefits Pension Contr Payable-Employees | 1,110,332 | 954,001 | 16.39 | 954,001 |
| | Pension Contr Payable- Employer | 1,541,499 | 1,101,000 | 40.01 | 1,101,000 |
| | Defined contribution plans (note 27.1) | 2,651,831 | 2,055,001 | 29.04 | 2,055,001 |

27.1 Defined contribution plans

These represent pension contribution. It is computed as follows: 8% of the employee's basic salary, housing and transport is contributed monthly by the employee and 10% of the employee's basic salary, housing and transport is contributed by the employer. The monthly contribution is remitted to the Pension Fund Administrators in accordance with the Nigerian Pension Reform Act 2014.

| At 1 January | 2,055,001 | 118,248 | 1,637.87 | 118,248 |
|---------------------------------|-------------|-------------|----------|-------------|
| Provision for the period | 7,483,719 | 10,807,610 | (30.76) | 10,807,610 |
| Payments made during the period | (6,886,890) | (8,870,857) | (22.36) | (8,870,857) |
| At 31st Dec 2020 | 2,651,830 | 2,055,001 | 29.04 | 2,055,001 |

28. Short term borrowings

In December 14th 2020, a short term loan facility of N17 Million was obtained from other Sources by The Initiates PIc to boost working capital for a tenor of 60 days with interest rate of 13% per month.

28.1 Loan facility from Other Sources

At 1 January
Loan facility Duing the year
Repayments in the period
At 31st Dec 2020

| - | - | - | |
|------------|---------------|--------|---------------|
| 17,000,000 | 120,000,000 | 100.00 | 120,000,000 |
| - | (120,000,000) | 100 | (120,000,000) |
| 17,000,000 | - | 100 | - |

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THE INITIATES PLC

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31ST DECEMBER 2020

31. Financial Risk Management

Risk management framework

The Board of Directors has over all responsibility for the establishment and oversight of the Company's risk management framework. The Board has established the Risk Management Committee which is responsible for developing and monitoring the Company's risk management policies which are established to identify and analyse the risks faced by the Company, to set appropriate risk limit and controls, and monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company's Risk Management Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The Committee reports regularly to the Board of Directors on its activities.

The Company, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

The Company has exposure to the following risks from its use of financial instruments:

- a credit risk
- b liquidity risk
- c market risk
- d operational risk

a. Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables), cash and cash equivalents, including deposits with banks, amount due from related parties and staff loans.

The Company's principal exposure to credit risk is influenced mainly by the individual characteristics of each customer.

The Company manages employee loans by ensuring that each employee does not exceed a loan greater than 40% of his or her annual pay, and only employees who meet this requirement receives a loan facility from the Company.

Customer credit risk is managed by each business unit subject to the Company's established policy, procedures and controls relating to customer credit risk management. Outstanding customer receivables are regularly monitored by the credit control unit and management conducts frequent reviews.



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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31ST DECEMBER 2020

Cash and cash equivalents are placed with banks which are regulated.

The Company establishes an allowance for impairment that represents its estimate of incurred losses in respect of trade and other receivables. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified. The collective loss allowance is determined based on historical data of payment statistics for similar financial assets.

Credit risk from balances with banks and financial institutions is managed by the Company in accordance with the Company's policy. Counterparty credit limits are reviewed periodically, and may be updated at any point in the year. The limits are set to minimise the concentration of risks and therefore mitigate financial loss through a counterparty's potential failure to make payments.

The carrying amount of financial assets represents the maximum credit exposure.

i Exposure to credit risk

The maximum exposure to credit risk at the reporting date was:

| | | YTD 2020 | YTD2019 | CHANGE | 2019 | 2018 |
|-----------------------------|------|-------------|-------------|---------|-------------|-------------|
| | Note | N | N | % | N | N |
| Trade and other receivables | 17 | 136,138,871 | 135,472,885 | 0.49 | 142,477,084 | 287,236,270 |
| Cash and cash equivalents | 18 | 7,908,385 | 13,421,682 | (41.08) | 13,421,682 | 79,055,268 |
| | | 144,047,256 | 148,894,567 | (3.26) | 155,898,766 | 366,291,538 |
| | | | | | | |

The maximum exposure to credit risk for trade and other receivables at the reporting date by type of counterparty was:

| | | YTD 2020 | YTD2019 | CHANGE | | |
|--------------------------|------|-------------|-------------|--------|-------------|-------------|
| | Note | N | N | % | | |
| Customers | 17 | 136,138,871 | 135,472,885 | 0.49 | 135,472,885 | 280,541,407 |
| Related parties | 17 | 940,265 | 912,598 | 3.03 | 6,091,601 | 4,207,331 |
| Staff loans and advances | 17 | 6,307,001 | 6,091,601 | 3.54 | 912,598 | 2,487,532 |
| | | 143,386,137 | 142,477,084 | 0.64 | 142,477,084 | 287,236,270 |
| | | | | | | |

The Company's most significant customer accounts for N129.0 million (2019:N65 million) of the trade and other receivables carrying amount at 31st December 2020



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Trade Receivables

THE INITIATES PLC

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31ST DECEMBER 2020

ii Impairment losses

Trade receivables

For trade receivables, the Company applied the simplified approach in computing expected credit losses (ECL). Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses (ECL). The provision rates are based on days past due for groupings of various customer segments. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in Note 33(i). The Company does not hold collateral as security.

Set out below is the information about the credit risk exposure on the Company's trade receivables as at 31 December 2019 using a provision matrix:

31 December 2019

| | Trade Receivables | | | | | | |
|----------------------------|-------------------|---------------|---|--------------|--------------|--------------|--------------|
| _ | | Days Past Due | | | | | |
| | Current | 1 - 30 days | | 31 - 60 days | 61 - 90 days | > 90 days | Total |
| Expected credit loss rate | 0.00% | 0.00% | | 0.00% | 0.00% | 19.08% | |
| Estimated total gross | | | | | | | |
| carrying amount at default | _ | | _ | 24,608,735 | 24,545,817 | 106,665,109 | 155,819,661 |
| Expected credit loss | _ | | _ | _ | - | (20,346,776) | (20,346,776) |
| | - | | - | 24,608,735 | 24,545,817 | 86,318,333 | 135,472,885 |

31 December 2018

| | Trade Receivables | | | | | | | | |
|----------------------------|-------------------|-------------|--------------|--------------|-------------|-------------|--|--|--|
| _ | Days Past Due | | | | | | | | |
| | Current | 1 - 30 days | 31 - 60 days | 61 - 90 days | > 90 days | Total | | | |
| Expected credit loss rate | 0.00% | 0.00% | 0.00% | 0.00% | 27.46% | | | | |
| Estimated total gross | | | | | | | | | |
| carrying amount at default | _ | 237,328,950 | 22,033,955 | 2,003,127 | 26,432,741 | 287,798,773 | | | |
| Expected credit loss | _ | - | _ | _ | (7,257,366) | (7,257,366) | | | |
| | - | 237,328,950 | 22,033,955 | 2,003,127 | 19,175,375 | 280,541,407 | | | |
| | | | | | | | | | |

Expected credit loss measurement - other financial assets

The Company applied the general approach in computing expected credit losses (ECL) for its other receivables. The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate.



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ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

The Company considers a financial asset in default when contractual payments are 90 days pastdue. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancement held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cashflows.

b. Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Typically, the Company ensures that it has sufficient cash on demand to meet expected operational expenses, including the servicing of financial obligations; this excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters.

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The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting agreements.

| 31st Dec 2020 | Carrying Amount | | | 1-2 Years | 2-5 Years | |
|--|--------------------|---------------------------|-------------|-----------|-----------|--|
| Non derivative financial liabilitie Borrowings | s - | = | = | = | = | |
| Trade and other payables | 79,982,523 | 79,982,523 | = | = | | |
| | 79,982,523 | 79,982,523 | - | _ | - | |
| | | | | | | |
| 31st Dec 2020 | Carrying Amount | Contractual Cash flows | Less than 1 | 1-2 Years | 2-5 Years | |
| 31st Dec 2020 Non derivative financial liabilitie | Amount | | Less than 1 | 1-2 Years | 2-5 Years | |
| | Amount | | Less than 1 | 1-2 Years | 2-5 Years | |
| Non derivative financial liabilitie | Amount s | Cash flows | | | | |

c. Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise four types of risk: interest rate risk, foreign currency risk, commodity price risk and other price risk. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Company manages market risks by keeping costs low through different cost optimization initiatives and productivity agenda. Furthermore, market developments are monitored constantly through scenario planning and events assessed regularly with a view to taking mitigating actions where necessary.

i Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities (i.e. when revenue/expenses and assets/liabilities are denominated in a different currency from the Company's functional currency). The Company's exposure for the reporting periods shown is mainly due to trade receivables and payables denominated in foreign currencies.

The Company manages its currency risk by converting its transactions denominated in foreign currency to its functional currency on the date of receipt of invoice and records any exchange gain or loss on settlement of the invoice as they arise, without hedging. The Company invoices for services rendered to some of its customers in the functional currency - the Nigerian Naira (100% NGN) and others partly in the functional currency - the Nigerian Naira (40% NGN) and foreign currency - (60% USD). The Company's currency risk is mainly as a result of exposure to the USD and arises predominantly as a result of amounts receivable from customers, and payable to vendors.

The Company monitors the movement in currency rates on an ongoing basis to mitigate the risk that the movements in the exchange rates may adversely affect the Company's income or value of their holdings of financial instruments. As a result the exchange rate use for 2020 fiscal year is N360 to \$1, N392.66 for 1 Euro and N445.22 for GB Pounds.

ii Interest rate risk

The Company adopts a policy of ensuring that a significant element of its exposure to changes in interest rates on borrowings is on a fixed rate basis. This is achieved by entering into loan arrangements with mixed interest rate sources. Variable interest rates are marked against the ruling rates to reduce the risk arising from interest rates.

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Interest rate risk comprises interest price risk that results from borrowings at fixed rates and the interest cashflow risk that results from borrowings at variable rates. The Board of Directors is responsible for setting the over all duration and interest management targets. The Company's objective is to manage its interest rate exposure through careful borrowing profiling and use of heterogeneous borrowing sources.

d. Operational risk

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Company's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behavior. Operational risks arise from all of the Company's operations.

The Company's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Company's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risks is assigned to senior management within each business unit. This responsibility is supported by the development of overall Company standards for the management of operational risk in the following areas:

- requirements for the appropriate segregation of duties, including the authorisation of transactions

- requirements for the reconciliations and monitoring of transactions

- compliance with regulatory and other legal requirements

- documentation of controls and procedures

- requirements for the periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified

- requirements for the reporting of operational losses and proposed remediation action

- development of contingency plans

- training and professional development

- ethical and business standards

- risk mitigation, including insurance when it is effective

Compliance with the Company's standards is supported by a programme of periodic reviews undertaken by Internal Audit. The results of Internal Audit reviews are discussed with the management of the business unit to which they relate, with summaries submitted to the Audit Committee and senior management of the Company.

31.1 Determination of fair values

A number of the Company's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods.

When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.



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2019

2018

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i Trade and other receivables

The fair value of trade and other receivables is estimated as the present value of future cashflows, discounted at the market rate of interest at the measurement date. Fair value for short-term receivables with no stated interest rate are measured at the original invoice amount if the effect of discounting is immaterial. Fair value is determined at initial recognition and for disclosure purposes, at each annual reporting date.

ii Non-derivative financial liabilities

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.

iii Share-based payment transactions

The fair value of the restricted stock unit plan is measured based on market prices of the awarded shares on the grant date adjusted for the present value of dividends that participants are not entitled to receive during the restricted period of 3 years.

Fair values

Fair values versus carrying amounts

The fair values of financial assets and liabilities, together with the carrying amounts shown in the statement of financial position, are as follows:

| | Carrying amount | Fair value | Carrying amount | Fair value | Carrying amount | Fair value | Carrying amount | Fair value |
|---------------------------|-----------------|-------------|-----------------|-------------|-----------------|--------------|-----------------|-------------|
| Financial assets | N | N | N | N | N | N | N | N |
| Loans and receivables | 143,386,137 | 143,386,137 | 218,707,865 | 218,707,865 | 142,477,084 | 142,477,084 | 287,236,270 | 287,236,270 |
| Cash and cash equivalents | 7,908,385 | 7,908,385 | 13,421,682 | 13,421,682 | 13,421,682 | 13,421,682 | 79,055,268 | 79,055,268 |
| | 151,294,522 | 151,294,522 | 232,129,547 | 232,129,547 | 155,898,766 | 155,898,766 | 366,291,538 | 366,291,538 |
| | Q4 20 |)20 | Q4 20 | 019 | | 2 019 | 2018 | |
| | Carrying amount | Fair value | Carrying amount | Fair value | Carrying amount | Fair value | Carrying amount | Fair value |
| Financial liabilities | N | N | N | N | N | N | N | N |
| Borrowings | 17,000,000 | 17,000,000 | - | - | - | | 120,000,000 | 120,000,000 |
| Trade and other payables | 51,346,198 | 51,346,198 | 66,159,415 | 66,159,415 | 66,159,415 | 66,159,415 | 154,903,738 | 154,903,738 |
| | 68,346,198 | 68,346,198 | 66,159,415 | 66,159,415 | 66,159,415 | 66,159,415 | 274,903,738 | 274,903,738 |

YTD 2019



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At the end of the first quarter, the carrying amounts of loans and receivables and trade and other payables reasonable estimated their fair values.

31.2 Capital management

The Board's policy is to maintain a strong capital base so as to maintain investors, creditors and market confidence and to sustain future development of the business. The Board of Directors monitors the return on capital, which the Company defines as result from operating activities divided by total shareholders'equity. The Board of Directors also monitors the level of dividends to ordinary shareholders.

The Board seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position.

The Company's debt to capital ratio at the end of the reporting period was as follows:

| | YTD 2020 | YTD2019 | CHANGE | 2019 | 2018 |
|--|-------------|--------------|---------|--------------|--------------|
| | N | N | % | N | N |
| Total liabilities | 304,569,754 | 221,666,709 | 37.40 | 221,666,709 | 420,883,615 |
| Cash and cash equivalents | (7,908,385) | (13,421,682) | (41.08) | (13,421,682) | (79,055,268) |
| Net debt | 296,661,368 | 208,245,027 | 42.46 | 208,245,027 | 341,828,347 |
| Total Equity | 858,963,069 | 927,633,420 | (7.40) | 927,633,420 | 708,600,645 |
| Debt to capital ratio as at 31st Dec. 2020 | 0.35 | 0.22 | | 0.22 | 0.48 |

There were no changes in the Company's approach to capital management during the period. The Company is not subject to externally imposed capital requirements.



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NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31ST DECEMBER 2020

30. Guarantees and other financial commitments

The company did not guarantee any loan to the directors and officers of the company during the period.

31. Financial commitments

The Directors are of the opinion that all known liabilities and commitments which are relevant in assessing the company's financial statements have been taken into account in the preparation of the financial statements under review.

32. Contingent liabilities

There were no contingent liabilities arising from litigations in the ordinary course of business.

33. Capital commitments

There were no capital commitments at 31st December 2020.

34. Reclassification of Balances.

Certain comparative balances have been reclassified to provide a more meaningful comparison.

35. Events after the reporting date

There were no events after reporting date which could have had material effect on the state of affairs of the company at 31st December 2020 and on the total comprehensive income for the year ended on that date which have not been adequately provided for or recognized.

35.B COVID 19

The Directors are of the view that the going concern or continuing existence of the Company is not in doubt as a result of the second wave of COVID - 19 on their future operations.

36. Earnings per Share

Earning per share are based on profit after tax and number of fully paid ordinary shares.

| Profit attributable to ordinary shareholders (in naira) |
|--|
| Number of ordinary shares issued and fully paid for basic earnings per share (in number) |
| Number of ordinary shares issued and fully paid for diluted earnings per share (in number) |
| Basic earnings per 50 kobo share |
| Diluted earnings per 50 kobo share |

| ACTUAL | HISTORICAL | | ACTUAL | HISTORICAL | |
|-------------|-------------|---------|-------------|-------------|---------|
| Q4 2020 | Q4 2019 | CHANGE | YTD 2020 | YTD 2019 | CHANGE |
| N | N | % | N | N | % |
| 20,240,497 | 39,325,777 | (48.53) | 25,692,111 | 42,268,847 | (39.22) |
| | | | | | |
| 889,981,552 | 889,981,552 | - | 889,981,552 | 889,981,552 | |
| | | | | | |
| | | | | | |
| 889,981,552 | 889,981,552 | - | 889,981,552 | 889,981,552 | |
| | | | | | |
| 0.02 | 0.04 | (48.53) | 0.03 | 0.05 | (39.22) |
| _ | | | | | |
| 0.02 | 0.04 | (48.53) | 0.03 | 0.05 | (39.22) |
| Dogo 20 | | | | | |

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OTHER NATIONAL DISCLOSURES



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STATEMENT OF VALUE ADDED FOR THE PERIOD ENDED 31ST DECEMBER 2020

| | ACTUAL Q4 2020 | | HISTORICAL Q4 2019 | - | ACTUAL YTD 2020 | | HISTORICAL YTD 2019 | • | 2019 N | |
|---|-------------------|--------|-----------------------|--------|--------------------|--------|------------------------|--------|-------------|-----|
| | N | % | N | % | N | % | N | % | ., | |
| Turnover | 114,857,801 | 70 | 179,325,157 | 70 | 472,652,933 | /0 | 550,218,779 | 70 | 550,218,779 | |
| Other Income | (1,533,510) | | 13,161,291 | | 3,336,289 | | 30,140,845 | | 30,140,845 | |
| | 113,324,291 | | 192,486,448 | | 475,989,222 | | 580,359,624 | | 580,359,624 | |
| Less: Bought in materials and services | | | | | | | | | | |
| Imported | 8,458,061 | | 26,270,537 | | 44,171,445 | | 53,514,815 | | 53,514,815 | |
| Local | 51,938,288 | | 78,371,653 | | 297,832,238 | | 317,160,479 | | 317,160,479 | |
| Value added | 52,927,942 | 100.00 | 87,844,258 | 100.00 | 133,985,539 | 100.00 | 209,684,330 | 100 | 209,684,330 | 100 |
| Applied as follows: | | | | | | | | | | |
| To pay employees' salaries wages and other benefits | 12,180,237 | 23.01 | 20,116,241 | 22.90 | 53,226,030 | 39.73 | 72,773,148 | 35 | 72,773,148 | 35 |
| To pay Government taxation | 9,524,940 | 18.00 | 18,506,248 | 21.07 | 12,090,405 | 9.02 | 15,743,266 | 8 | 15,743,266 | 8 |
| To provide for enhancement of assets and expansion: | | | | | | | | | | |
| - deferred tax | | | _ | - | - | | 37,808,446 | 18 | 37,808,446 | 18 |
| depreciation of fixed assets | 10,982,269 | 20.75 | | 11.27 | 42,976,993 | 32.08 | | 20 | 41,090,624 | 20 |
| retained in the business | 20,240,497 | 38.24 | 39,325,777 | 44.77 | 25,692,111 | 19.18 | 42,268,847 | 20 | 42,268,847 | 20 |
| | 52,927,942 | 100.00 | 87,844,258 | 100.00 | 133,985,539 | 100.00 | 209,684,330 | 100.00 | 209,684,331 | 100 |

Note: "Value added" represents the additional wealth which the company has been able to create by its own and its employees' efforts. This statement shows the allocation of that wealth amongst employees, capital providers, government, and that retained for future creation of wealth.



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FIVE YEARS FINANCIAL SUMMARY

| | < | | | 31 December | |
|--|---------------|---------------|---------------|--------------|--------------|
| • | 2019 N | 2018 N | 2017 N | 2016 N | 2015 N |
| Assets employed | | | | | |
| Non-current Assets | 864,209,717 | 655,833,451 | 678,098,211 | 587,311,661 | 510,297,266 |
| Other non-current assets | _ | _ | _ | - | 10,000,000 |
| Current Assets | 285,090,412 | 473,650,809 | 465,676,462 | 271,955,506 | 218,027,195 |
| Total Assets | 1,149,300,129 | 1,129,484,260 | 1,143,774,673 | 859,267,167 | 738,324,461 |
| Equity | | | | | |
| Issued capital | 444,990,776 | 444,990,776 | 444,990,776 | 444,990,776 | 444,990,776 |
| Share premium | 17,780,000 | 17,780,000 | 17,780,000 | 17,780,000 | 17,780,000 |
| Revaluation reserve | 303,473,535 | 82,210,528 | 83,410,528 | 83,410,528 | 83,410,528 |
| Retained earnings | 161,389,109 | 163,619,341 | 169,621,532 | 152,938,913 | 33,869,063 |
| | 927,633,420 | 708,600,645 | 715,802,836 | 699,120,217 | 580,050,367 |
| Liabilities | | | | | |
| Non-current liabilities | 92,186,159 | 54,377,713 | 29,276,182 | 46,533,814 | 8,268,457 |
| Current liabilites | 129,480,550 | 366,505,902 | 398,695,655 | 113,613,136 | 150,005,637 |
| Total liabilities and equity | 1,149,300,129 | 1,129,484,260 | 1,143,774,673 | 859,267,167 | 738,324,461 |
| Revenue | 550,218,779 | 700,798,753 | 664,901,943 | 648,144,614 | 345,766,927 |
| | | | | | |
| Profit before taxation | 95,820,558 | 146,114,459 | 73,466,455 | 203,183,451 | 60,051,096 |
| Income tax expense | (53,551,712) | (43,884,152) | 8,511,955 | (65,052,877) | (22,883,903) |
| Profit after taxation | 42,268,846 | 102,230,307 | 81,978,410 | 138,130,574 | 37,167,193 |
| Other Comprehensive income | | | | | |
| Foreign currency translation difference | - | (11,249,990) | (16,504,401) | (2,507,724) | - |
| Revaluation surplus on property, plant and equipment | 221,263,007 | | | | 37,501,392 |
| Other comprehensive income for the year | 221,263,007 | (11,249,990) | (16,504,401) | (2,507,724) | 37,501,392 |
| Total comprehensive income for the year | 263,531,853 | 90,980,317 | 65,474,009 | 135,622,850 | 74,668,585 |
| Basic earnings per share (kobo) | 5 | 11 | 9 | 16 | 4 |
| | | | | | |
| Net assets per share (kobo) | 104 | 80 | 80 | 79 | 65 |

Basic earnings per share are calculated on the profit after tax and the number of fully paid ordinary shares at the end of each year.

Net assets per share are based on the net assets and the number of fully paid ordinary shares at the end of each year.